

USF Libraries' Budget Realignment Strategy

Revisioning Library Services & Collections

USF Libraries Budget Overview (Tampa Campus)



Budget Overview

Library services and collections sustain the entirety of the “Architecture of Academic Excellence.”

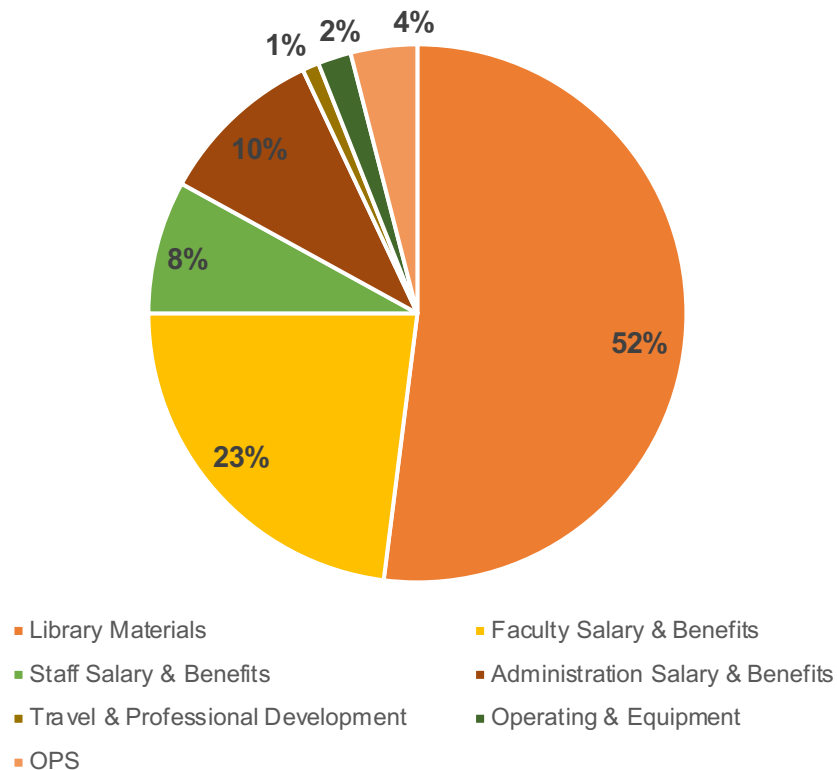
Discretionary funds to support program changes (content or level) and faculty/student demand are no longer available.

Significant personnel downsizing, multiple consultancies and **15 years of continuous process improvement** precede this reduction.

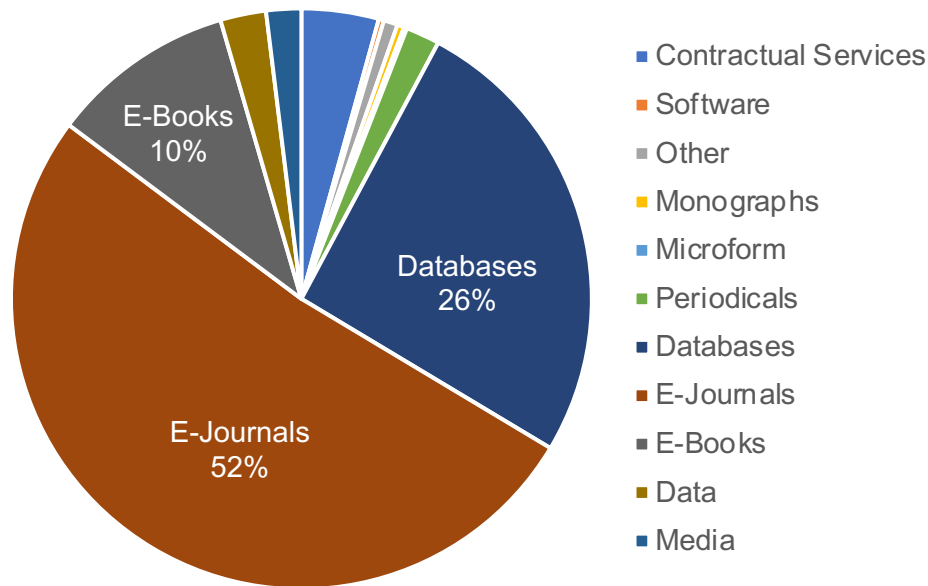
Library staffing is well below state peers and ARL target metrics.

Excessive focus on efficiencies have **reduced resiliency and increased risk**.

Breakdown of USF Libraries – Tampa campus Recurring Base Budget



Recurring Base Library Materials Budget, 2019/20



Subscription-based costs (97.2%) dominate the materials budget.

Annual Subscription Cost Increases*:

- Reduce services to faculty and students (use vacant rate to cover increases)
- Limit capacity to grow the collection in concert with College programs
- Constrain innovations needed to meet qualitative ARL expectations

*3.5 - 6 percent annually

Guiding Principles & Summary of Collection Impacts

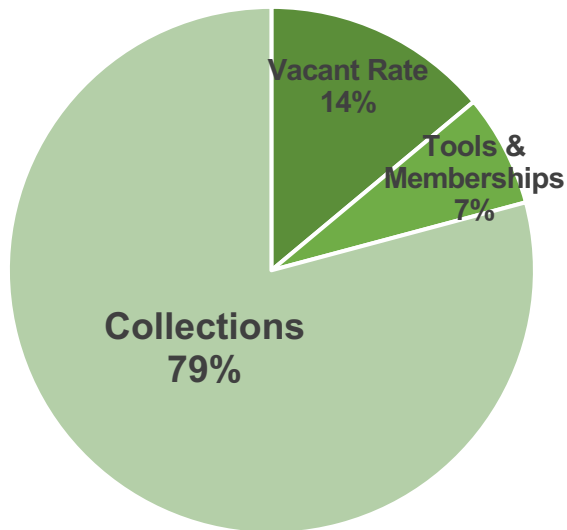


Guiding Principles

- Support faculty resource needs by any means available.
- Maximize control of the USF Libraries collection budget.
- Engage faculty in decision-making process whenever possible.
- End reliance on non-recurring fund sources.
- Refocus expenditures on ownership over leased access.
- Focus on USF needs over statewide impacts.

Strategic Realignment Targets & Timeline

	\$	%
Year 1	\$1,383,500	10.4
Year 2	\$650,000	4.9
Two-Year Total	\$2,033,500	15.3



1

**Now through
December**

Notify vendors/
publishers that USF
will be reviewing its
current collection
selections and will
reacquire a subset.

2

**November through
January**

Conduct a title-by-
title analysis of our
recurring collection.

3

**January through
March**

Reacquire content
based on the
analysis in Step 2.
ILL/Document
Delivery and other
mechanisms will
be in place in
January to bridge
gaps.

4

**March through
May**

Review and
consider next steps
on canceled
content.

Strategy Requires Modification of “Big Deals”

Since the 1990s

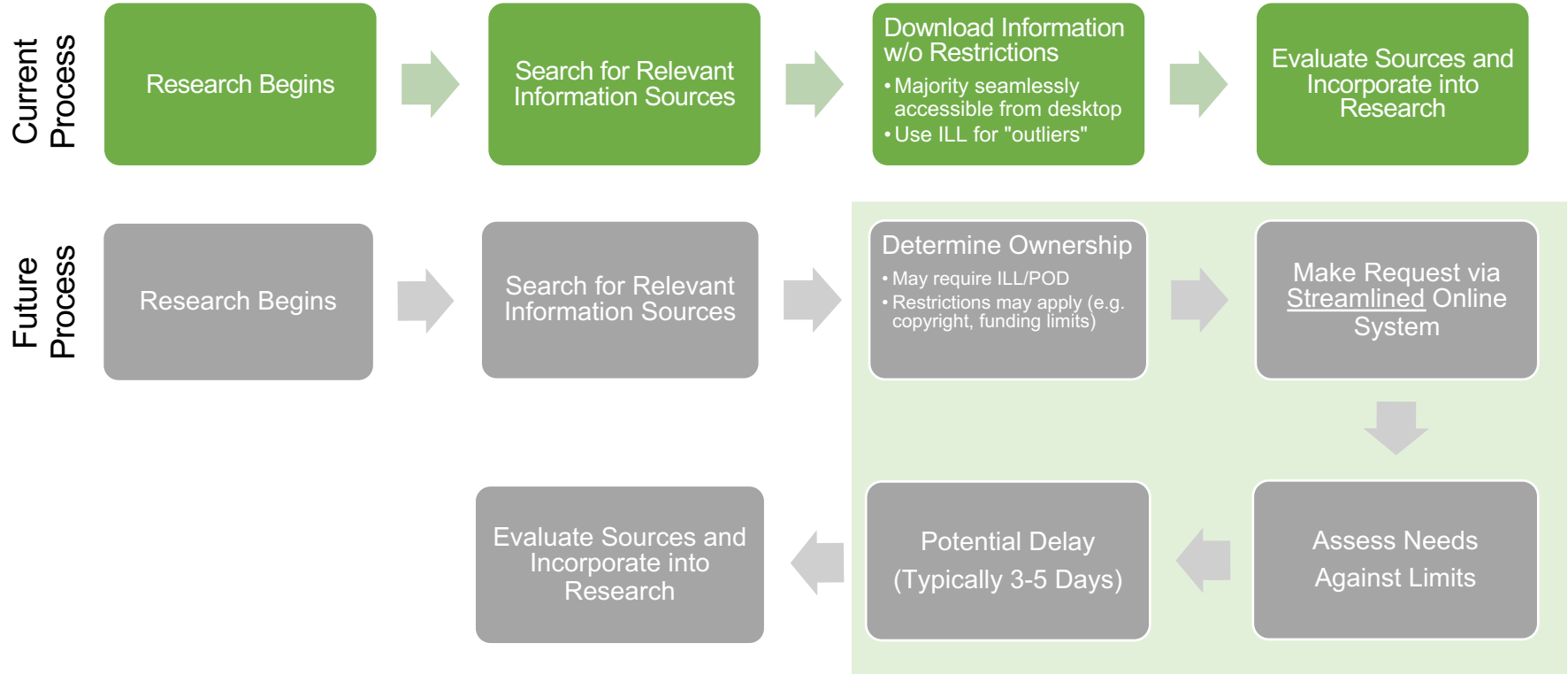
- Packages “bundle” a publisher’s title list into a single subscription
- Often multi-year agreements
- Controlled costs:
 - Capped annual increases range from 3.2 to 6 percent
- Increased research efficiency:
 - Reduced burdens on library and central services
 - Minimized options to manage journal collections/selections

Now: Sustainability Challenges

Increasingly unsustainable

- Library budget flat for 12 years; increases funded by vacant rate and non-recurring cash
- Packages continue to grow without input from community
- Servicing the “Big Deals” fuel loss of non-journal content (e.g. books, data, media)
- Servicing the “Big Deals” reduce capacity to innovate with services

Research Process Impacts



Building Faculty Support At This Time

Modified some existing services:
OA publishing, TAP, oral history
program, digitization, data
management, and DMC program.

Staff from these units have been
reassigned to:

- Collections & Discovery – to help us reacquire the most relevant content
- ILL / Document delivery – to support increased demand

Streamlined ILL / Document Delivery

Requesting Books and Articles

Three ways you can get materials:



[Check USF Catalog](#)

Please check the USF catalog before requesting materials from outside resources.



[Uborrow](#)

For faster delivery of print books from other FL colleges and universities. Search the [USF Libraries Catalog](#) and click on the Uborrow icon.



[InterLibrary Loan / Document Delivery](#)

Borrow materials from USF libraries, other libraries and have articles & chapters in the library scanned and emailed to you.

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For more information concerning the “Revisioning Collection Management” process, including access to data, collection analyses, FAQs, and guides to accessing materials through alternative sources, please visit:

<https://lib.usf.edu/collections-and-discovery/revisioning/>