Topics

Takeaways (3)
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Takeaways (3)

1. No one wants to do this. No one wants to do this the way that we are compelled to proceed.
   - Antithetical to our goals, ARL aspirations, and training (best practices).
   - Reverses 25-year trend of increased seamless access.
   - Inverts process of faculty input.

2. We will satisfy faculty information needs though the process may be delayed.
   - We have mitigation measures in place (e.g. expedited document delivery, more ILL capacity, concierge service)
   - Cancellation ≠ no access; but cancellation may delay access

3. We will make mistakes and we will remedy as many of those mistakes as possible during the March-May review.
   - Deadlines are too compressed; reduction target is unprecedented.
USF Libraries
Budget Overview
(Tampa Campus)
Library services and collections sustain the entirety of the “Architecture of Academic Excellence.”

Discretionary funds to support new programs, program changes (content or level), and faculty/student demand are no longer available.

Efficiencies cannot dominate our strategy.
A Word About Staffing & Efficiencies

Library staffing is well below state peers and ARL target metrics.

Significant downsizing, multiple consultancies and 15 years of continuous process improvement precede this reduction.

Excessive focus on efficiencies have reduced resiliency and increased risk.

Consolidation-derived efficiencies are included in this staffing profile; non-salary efficiencies offer less than $60k in savings.

Note: USF Professional Staff include the Admin classification; groupings vary across institutions, but totals are accurate.
Anticipated Pre-Realignment Materials Budget Breakdown, FY2021

Subscription-based costs (97.2%) dominate the materials budget.

Annual Subscription Cost Increases*:
• Reduce services to faculty and students (use vacant rate to cover increases)
• Limit capacity to grow the collection in concert with College programs
• Constrain innovations needed to meet qualitative ARL expectations

*3.5 - 6 percent annually
Principles & Summary of Anticipated Impacts
Our process is guided by the following principles:

• **Support faculty resource needs by any means available.**
• Maximize control of the USF Libraries collection budget.
• End reliance on non-recurring funding sources
• Engage faculty in the decision-making process whenever possible.
• Refocus collection expenditures on perpetual rather than leased access.
Strategic Realignment Impacts

E&G Base Budget, FY2021 $13,256,510
Two-Year Realignment Target -2,033,500* -15.3%
E&G Base Budget, FY2023 $11,223,010

E&G Base Materials Budget, FY2021 $5,408,217
Year 1 Materials Realignment $-1,089,500 -20.2%
Year 2 Materials Realignment -650,000 -12.0%
E&G Base Materials Budget, FY2023 $3,668,717 -32.2%

*Year 1 Materials Realignment $1,089,500
Year 1 Vacant Rate 294,000
Year 2 Materials Realignment 650,000
To reach the reduction targets …

• Reduce seamless access to currently available content
• Modify and renegotiate all seven e-journal “Big Deals”
• Suspend or modify some existing services/programs to enhance ILL/document delivery capacity
Research Process Impacts

Current Process
- Research Begins
- Search for Relevant Information Sources
- Download Information w/o Restrictions
  - Majority seamlessly accessible from desktop
  - Use ILL for "outliers"
- Evaluate Sources and Incorporate into Research

Future Process
- Research Begins
- Search for Relevant Information Sources
- Determine Ownership
  - May require ILL/POD
  - Restrictions may apply (e.g. copyright, funding limits)
- Make Request via Streamlined Online System
- Potential Delay* (Max. 3-5 Days)
- Assess Needs Against Limits
- Evaluate Sources and Incorporate into Research
Disciplines with a strong open-access (OA) culture fare better.

We commit to working with faculty to maximize visibility of their research and strengthen disciplinary resilience challenged by budgetary realignment through OA.

Monograph-intensive research is little impacted.

We will work to ensure that no one discipline is disadvantaged over others.

* Availability of articles via OA, aggregators, and permanently owned content.
Mitigating the Impacts
Faculty Input - We Are Listening!

- Input received from 113 faculty (plus graduate students), some reporting on behalf of multiple faculty
- Faculty input spans 31 departments
- Specific comments on 892 unique titles

All receive a response!
https://lib.usf.edu/collections-and-discovery/communications/
Modified existing services and reallocated valued personnel.

Staff from these units have been reassigned to:

- Collections & Discovery – to help us reacquire the most relevant content
- ILL / Document delivery – to support increased demand

Streamlined ILL / Document Delivery

Requesting Books and Articles

Three ways you can get materials:

- Check USF Catalog
- Uborrow
- InterLibrary Loan / Document Delivery

https://lib.usf.edu/ill/
Concierge Service

72 Pathways

CMS

Concierge Service

Requests

Results

+ 

Data for Improvements

ILL / Document Delivery
Collections
Library Services Desk
Special Collections
Research & Instruction

Library Departments

Updates to Contacts
Expedited Document Delivery

• Modelling on UNC service following their Elsevier cancellations
• No charge to the requestor (est. $35/article for library)
• Requires faculty to select the expedited delivery option
• Exploring capacity in order to define turnaround and service hours
For more information concerning the “Revisioning Collection Management” process, including access to data, collection analyses, FAQs, and guides to accessing materials through alternative sources, please visit:

https://lib.usf.edu/collections-and-discovery/revisioning/