USF Libraries' Budget Realignment Strategy

Revisioning Library Services & Collections

UNIVERSITY of SOUTH FLORIDA

USF Libraries Budget Overview (Tampa Campus)

Budget Overview

Library services and collections sustain the entirety of the "Architecture of Academic Excellence."
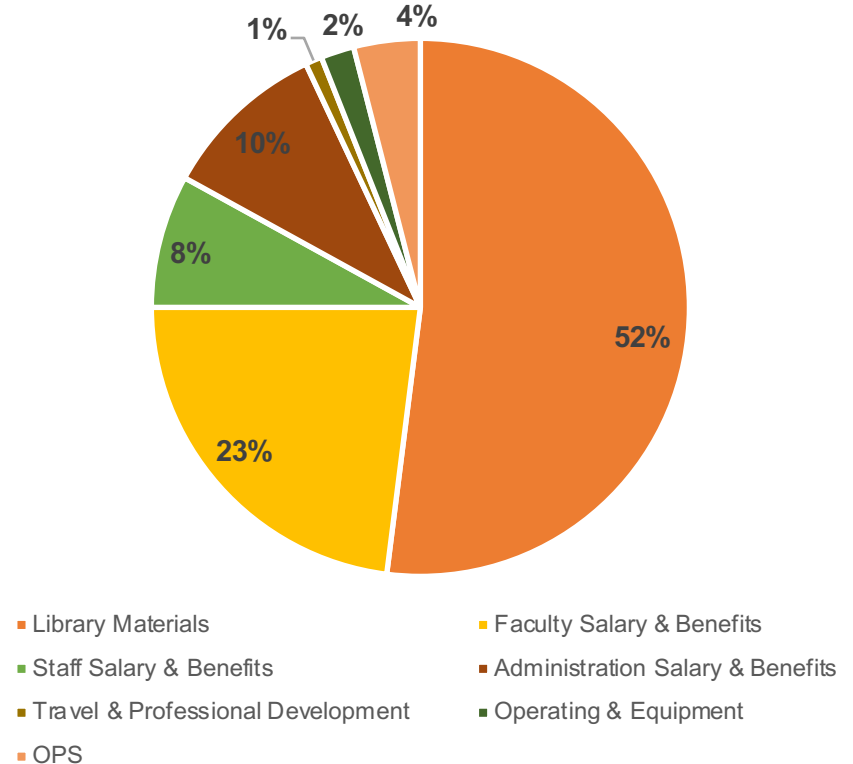
Discretionary funds to support program changes (content or level) and faculty/student demand are no longer available.

Significant personnel downsizing, multiple consultancies and **15 years of continuous process improvement** precede this reduction.
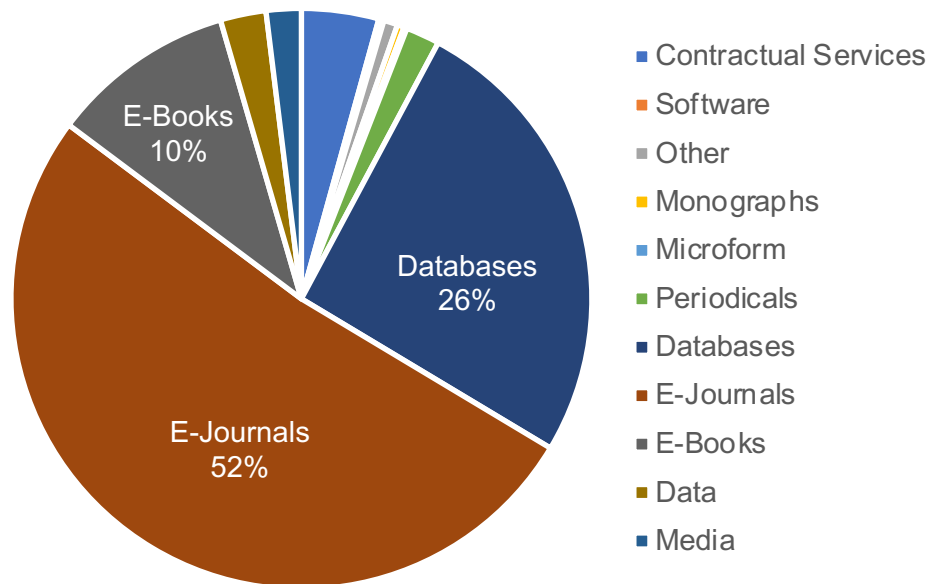
Library staffing is well below state peers and ARL target metrics.

Excessive focus on efficiencies have **reduced resiliency and increased risk**.

Breakdown of USF Libraries – Tampa campus Recurring Base Budget

1%	2%	4%
10%		52%
8%		
23%		

- Library Materials
- Faculty Salary & Benefits
- Staff Salary & Benefits
- Administration Salary & Benefits
- Travel & Professional Development
- Operating & Equipment
- OPS

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Recurring Base Library Materials Budget, 2019/20

Pie chart legend:
- Contractual Services
- Software
- Other
- Monographs
- Microform
- Periodicals
- Databases
- E-Journals
- E-Books
- Data
- Media

Pie chart labels:
- E-Books 10%
- Databases 26%
- E-Journals 52%

Subscription-based costs (97.2%) dominate the materials budget.

Annual Subscription Cost Increases*:

- Reduce services to faculty and students (use vacant rate to cover increases)
- Limit capacity to grow the collection in concert with College programs
- Constrain innovations needed to meet qualitative ARL expectations

*3.5 - 6 percent annually

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Guiding Principles & Summary of Anticipated Impacts

Guiding Principles

- **<u>Support faculty resource needs by any means available</u>**.
- Maximize control of the USF Libraries collection budget.
- Engage faculty in decision-making process whenever possible.
- End reliance on non-recurring fund sources.
- Refocus expenditures on ownership over leased access.
- Focus on USF needs over statewide impacts.

Targets & Timeline

	$	%
Year 1	$1,383,500	10.4
Year 2	$650,000	4.9
Two-Year Total	**$2,033,500**	**15.3**

Vacant Rate
14%

Tools & Memberships
7%
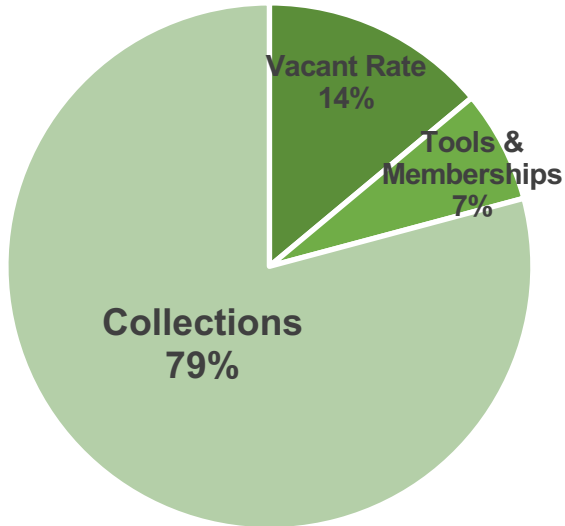
Collections
79%

1

Now through December

Notify vendors/ publishers that USF will be reviewing its current collection selections and will reacquire a subset.

2

November through January

Conduct a title-by-title analysis of our recurring collection.

3

January through March

Reacquire content based on the analysis in Step 2.

Enhanced ILL/ Document Delivery launched in January to bridge gaps.

4

March through May

Review and consider next steps on canceled content.

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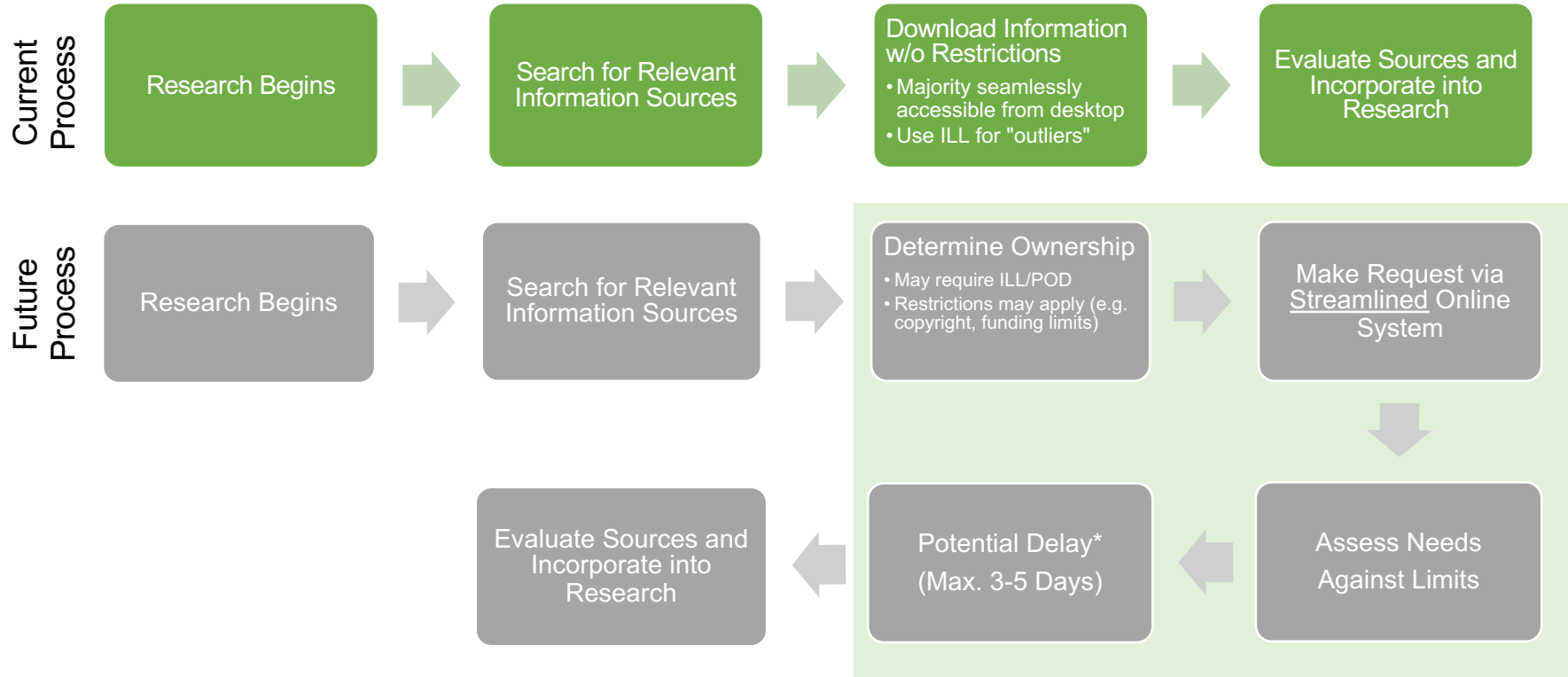# Strategy Requires Modification of "Big Deals"

Since the 1990s

- Packages "bundle" a publisher's title list into a single subscription
- Often multi-year agreements
- Controlled costs:
  - Capped annual increases range from 3.2 to 6 percent
- Increased research efficiency:
  - Reduced burdens on library and central services
  - Minimized options to manage journal collections/selections

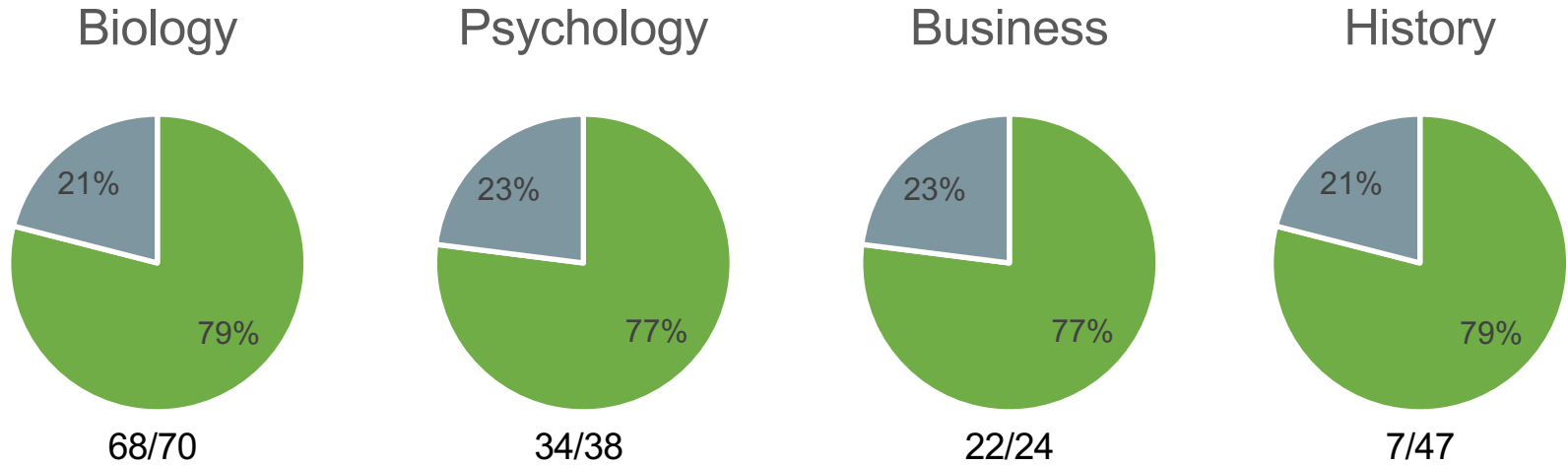## Now: Sustainability Challenges

Increasingly unsustainable

- Library budget flat for 13 years; increases funded by vacant rate and non-recurring cash
- Packages continue to grow without input from community
- Servicing the "Big Deals" fuel loss of non-journal content (e.g. books, data, media)
- Servicing the "Big Deals" reduce capacity to innovate with services

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Research Process Impacts

Current Process

Research Begins → Search for Relevant Information Sources → Download Information w/o Restrictions
- Majority seamlessly accessible from desktop
- Use ILL for "outliers"
→ Evaluate Sources and Incorporate into Research

Future Process

Research Begins → Search for Relevant Information Sources → Determine Ownership
- May require ILL/POD
- Restrictions may apply (e.g. copyright, funding limits)
→ Make Request via Streamlined Online System → Assess Needs Against Limits → Potential Delay* (Max. 3-5 Days) → Evaluate Sources and Incorporate into Research

[9]

Anticipated Impact on Research

Biology   Psychology   Business   History

Biology: 21% / 79% — 68/70

Psychology: 23% / 77% — 34/38

Business: 23% / 77% — 22/24

History: 21% / 79% — 7/47

Availability of articles via OA, aggregators, and permanently owned content.

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Building Faculty Support

Modified existing services: OA publishing, TAP, oral history program, digitization, data management, and DMC program.

Staff from these units have been reassigned to:

- Collections & Discovery – to help us reacquire the most relevant content
- ILL / Document delivery – to support increased demand

Streamlined ILL / Document Delivery

Requesting Books and Articles

Three ways you can get materials:

Check USF Catalog
Please check the USF catalog before requesting materials from outside resources.

UBorrow
For faster delivery of print books from other FL colleges and universities. Search the USF Libraries Catalog and click on the Uborrow icon.

InterLibrary Loan / Document Delivery
Borrow materials from USF libraries, other libraries and have articles & chapters in the library scanned and emailed to you.

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For more information concerning the "Revisioning Collection Management" process, including access to data, collection analyses, FAQs, and guides to accessing materials through alternative sources, please visit:

https://lib.usf.edu/collections-and-discovery/revisioning/

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